



## Leadership Board Summary Briefing – October 2018

*Please find below the Nottingham and Nottinghamshire Sustainability and Transformation Partnership (STP) update following the STP Leadership Board on 19<sup>th</sup> October 2018. Please ensure this is cascaded to Governing Boards/Bodies, Management Teams and other key stakeholders and teams across your respective organisations. Minutes from the STP Leadership Board held on 14<sup>th</sup> September 2018 have also been published on the STP website - <http://www.stpnotts.org.uk/>*

### Nottingham City Council

The Chief Executive of Nottingham City Council led a discussion on the proposed future working relationship between the City Council and the ICS. Topics discussed included governance arrangements, local procurement, transparency and how the ICS can be even more ambitious for our citizens and patients. Members strongly endorsed the continued exploration of these topics and re-committed to finding ways to deepen the involvement of the City Council in the joint work of delivering Integrated Care.

### Commissioning Intentions

Colleagues from Greater Nottingham and Mid Nottinghamshire shared their Commissioning Intentions for the year 2019/20 for noting by the Board. For the first time these intentions have been aligned across the two parts of the ICS geography and are an important step forward to a fully integrated approach to commissioning for the ICS. There was a healthy debate amongst members of the Board seeking to ensure that the ICS workstreams were fully reflected in the intentions and that the work had been sufficiently prioritised on the key activities. Members of the Board were also reassured to hear that this work for future years would be further co-produced with Providers to reflect an integrated approach. Finally, members were keen to ensure that these intentions would be shared with the two Health and Wellbeing Boards and there will be a full outcomes framework in due course.

### Financial Update

Finance colleagues presented an updated view of the system's financial position to Month 6 (end of September). This shows a softening of the position and indicates a need to work together as a system even more closely to ensure that financial commitments are met. Colleagues across the Board were supportive of the ongoing work to conduct a 'deep dive' into the underlying causes of the variation from financial plans and asked for a further update at November's Board.

### 2019/2020 Planning

The Board discussed the planning process for financial year 2019/2020 and agreed the timetable as proposed by the ICS Planning Group. Alongside this one year plan there is a new requirement for a five year plan linked to the NHS Long Term Plan – this is covered in more detail below. The 19/20 plan will be consolidated at both an ICP and ICS level and will be developed in collaboration with all members of the system in a fully transparent way. A detailed timeline for the 19/20 planning process is available from members of the Planning Group which culminates in March 2019 with final sign-off at the Leadership Board.

### Digital Collaborative

As part of the closer working across the ICS geography, the Board discussed plans to bring together the various IT and Digital services operated across the system's providers and commissioners into one 'Collaborative'. This collaborative approach would unlock IT systems that would support coordinated services for community projects and patient pathways that span across different organisations as well as opportunities to pool resource effectively and efficiently. There is also anticipated to be an opportunity to improve the 'purchasing power' of Nottinghamshire NHS IT spend. The Leadership Board were broadly supportive of the proposals pending the confirmation of some organisation specific questions and the team leading the Collaborative were encouraged to proceed to Full Business Case development.

## **Winter**

Following on from September's meeting of the Board, the plans to ensure that the Nottinghamshire system is ready for Winter were presented. This plan is grouped into five key themes: capacity; affordability; workforce; demand and; system flow. These plans have been presented to and approved by the two A&E Delivery Boards for Mid Nottinghamshire and Greater Nottinghamshire but the Board was reassured to hear that the plans have been aligned wherever possible, respecting the fact that the challenges are different in the two parts of the System.

## **NHS Long Term Plan and ICS Planning**

The Board briefly discussed the emerging NHS Long Term Plan, now intended for publication in late November or early December. As part of this Plan, systems have been asked to prepare for producing a five year plan for their own areas – these will need to be published in the summer of 2019. These plans will need to lay out the local priorities for improving quality, achieving sustainable balance and delivering the Long Term Plan. The production of this refreshed plan will need to involve engagement with patients, the public and local stakeholders. More detail will be brought to future meetings of the Board.

## **ICS Memorandum of Understanding and Governance**

In light of the confirmation from NHS England and NHS Improvement that Nottingham and Nottinghamshire is officially an Integrated Care System, the Board spent some time discussing the establishment of a future ICS Board and other elements of the ICS governance and architecture. Whilst there were many areas of agreement and alignment, the final constitution of the ICS Board is yet to be determined and will be subject to further discussion.

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