



Integrated Care System

Nottingham & Nottinghamshire

ICS Board Summary Briefing – July 2019

Please find below the Nottingham and Nottinghamshire Integrated Care System (ICS) update following the ICS Board on 12th July 2019. Please ensure this is cascaded to Governing Boards/Bodies, Management Teams and other key stakeholders and teams across your respective organisations. Minutes from the ICS Board held on 13th June 2019 will shortly be published on the system's website – <http://www.stpnotts.org.uk/ics-board>.

Introduction

The Vice-Chair of the ICS, Jon Towler, welcomed a number of citizens and staff from across the system to Board meeting – reminding colleagues that the meeting was held in public and all the papers for the meeting are available at www.stpnotts.org.uk/ics-board. Patients, citizens and staff from organisations across the system are always welcome to the Board to hear the discussions.

Patient Story – End of Life Care

The Board received and discussed a presentation on the work in Mid Notts supporting End of Life Care. The patient at the centre of this example had a terminal diagnosis of lung cancer and was cared for by her husband. Through an integrated approach across the hospital, hospice and community services, including night-time respite care, the patient was able to live out their final days in the preferred location and their carer was supported to ensure their wellbeing was not compromised. The Board recognised and thanked the teams working on this powerful approach and discussed ways in which it could be implemented across other areas of the ICS, including integrating with social care services from Local Authorities.

ICS Outcomes Framework

Further to discussions at the Board in March and April, the Board received an update on the work developing the ICS's Outcomes Framework, or in simple terms, what difference will the ICS make to the citizens, patients and staff of Nottingham and Nottinghamshire in the future. This latest paper proposed a way of measuring the detailed progress against the previously agreed ambitions and outcomes. Through collaborative work between analytical teams at the CCG, the NHS providers and local authority colleagues, 73 'measures' have been developed that can be reported on at varying frequencies across the year. This will enable a regular assessment of the impact of the work of the ICS. The Board received and strongly endorsed a prototype dashboard of three of the measures and asked for a further update at the September meeting.

ICS Strategy – IM&T, Digitisation and Analytics

As one of the key enabling changes for the ICS's strategy, the Board welcomed an update from the ICS's Director of Strategy on data, analytics, intelligence and digital technology. The Board was keen to see bold action in this arena, building on the successful delivery to date from the Connected Nottinghamshire programme. In particular, finding a way to bolster capability in the Population Health Management arena and to find a way to free up analyst resources to focus on

system-level work without compromising on mandatory data delivery were identified as priorities. Dr Andy Haynes, the ICS's Clinical Director, agreed to be the Senior Responsible Officer for this workstream.

ICP Updates, Resources and Transformation Funding

In June, Executive Leads for the City and South Notts Integrated Care Providers were announced. The three ICPs are therefore led as follows;

- Mid Notts ICP: Richard Mitchell, Chief Executive of Sherwood Forest Hospitals Foundation Trust. (Appointed November 2018)
- South Notts ICP: John Brewin, Chief Executive of Nottinghamshire Healthcare NHS Trust.
- City ICP: Ian Curryer, Chief Executive of Nottingham City Council.

The Board received an update from all three ICPs and discussed the City update in further detail. In order to support the work of the ICPs and underpin the delivery of the work of the ICS, the Board discussed two further topics this month: the way in which CCG colleagues will be oriented to support the ICPs and; the allocation of transformation funding to the ICPs.

Amanda Sullivan, Accountable Officer for the Nottingham and Nottinghamshire CCGs presented an indicative allocation of roles currently in the CCG into one of three future levels: strategic commissioner (system), ICP (place) and PCN (neighbourhood). The Board welcomed this initial view and colleagues agreed to discuss further over the summer, taking into account: the CCG restructure consultation, pending national guidance on the resourcing of ICPs and potential resources from providers to move into ICPs. A further paper will come to the Board in October.

Also on this topic, the ICS's Director of Finance presented the outcome of the applications from the ICPs for a share of the £5m of Transformation Funding allocated to Nottingham and Nottinghamshire as part of the support package for being an ICS. Each ICP discussed this opportunity across May and June and the applications presented to the Board were a result of these local discussions but also reflected a number of schemes that were combined across two or three of the ICPs. All the proposed schemes were approved by the Board thus unlocking the money to deliver projects including;

- £1.1m for improvements to community beds and GP support services in the City and South Notts area to enable more people to be cared for closer to home, supporting their recovery and reducing pressure on hospital beds at NUH.
- £0.4m for improvements to outpatient services in Mid Notts including making sure that new technology is used effectively and that doctors across the area are working to the same protocols and systems.
- £0.4m to support the roll-out of the Primary Care Psychological Medicine service across South Notts, building on the strong work from the Rushcliffe pilot. The Board heard a patient story on the impact of this service in the June meeting.

The full list of the approved projects can be seen in the public Board papers.

Performance Deep Dive – Cancer

In response to the recent challenging performance in cancer services, the Board welcomed a report from the ICS's Programme Director for Cancer. Nottingham and Nottinghamshire is no different to the rest of the country in experiencing a significant increase in demand for cancer services as part of the national strategy to drive for better and earlier diagnosis. This has been compounded by local workforce challenges and, in recent months, the national NHS Pensions issue affecting the availability of senior clinicians. The Board welcomed the detail of the update

presented and agreed to convene a smaller group of senior leaders from across the ICS to identify further actions to improve performance.

Wendy Saviour,
Managing Director, Nottingham and Nottinghamshire ICS